# BEFORE THE PUBLIC UTILITIES COMMISSION OF THE STATE OF SOUTH DAKOTA

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HP 14-001

IN THE MATTER OF THE PETITION OF TRANSCANADA KEYSTONE PIPELINE, LP FOR ORDER ACCEPTING CERTIFICATION OF PERMIT ISSUED IN DOCKET HP09·001 TO CONSTRUCT THE KEYSTONE XL PIPELINE

REBUTTAL TESTIMONY OF F. J. (RICK) PERKINS

Pursuant to the Commission's Order Granting Motion to Define Issues and Setting Procedural Schedule, Petitioner TransCanada Keystone Pipeline, LP, offers the following rebuttal testimony of F. J. (Rick) Perkins.

1. Please state your name and occupation.

Answer: Rick Perkins. I am the Project Manager-Logistics and Services for the TransCanada Keystone XL Pipeline project. I am employed by TransCanada.

2. Whose testimony are you rebutting?

Answer: Faith Spotted Eagle.

3. Are construction workforce camps to be utilized during the construction of the KXL pipeline part of your area of responsibility?

Answer: Yes.

4. Will there be any workforce camps in South Dakota during the construction of the

Keystone XL pipeline?

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Answer: Yes, three camps, one located near Buffalo in Harding County, one near Howes in northern Meade County, and one near Colome in Tripp County.

# 5. Will Keystone operate the camps?

Answer: No, the camps will be operated by Target Logistics, a company that specializes in the development and in the operation of workforce camps worldwide.

# 6. Tell the Commission about Target Logistics' experience in operating workforce camps.

Answer: Target Logistics is highly experienced in operating workforce camps, both civilian and military. It has operated workforce camps throughout the nation and internationally for years.

#### 7. Describe the camps for the Commission.

Answer: The workforce camps are constructed on property that is leased for that purpose. Keystone has leased sites for the three South Dakota workforce camps. Each camp is constructed employing purpose built modular units. The modular living units contain rooms much like small motel rooms, each occupied by a project employee. Other modular support units contain a commissary style store that sells a wide range of necessities, a kitchen and dining complex, medical facilities, recreational facilities, laundry facilities, administrative offices; other modular units contain support facilities. The camp will be entirely removed at the conclusion of camp operation. Target Logistics supplies the modular units, custom built to Keystone's specifications.

# 8. What is the capacity of the camps?

Answer: Typically the camps will be constructed to accommodate a peak capacity of 1,200 persons. During the run up to the peak of construction, occupancy will ramp up over

time. We expect occupancy during the height of construction to peak at about 1,200 and to ramp down as construction activities are completed.

# 9. How long do you expect the camps to remain open?

Answer: Approximately 18 months from the beginning of camp construction until the camp is closed and all facilities removed.

## 10. Describe the typical employee who will live in the camps.

Answer: The camps will be populated by pipeline construction workers and construction support personal. Pipeline construction workers, often called "pipeliners," are typically union employees, hired by our construction contractors. Most are career pipeliners, who make their living constructing cross-country pipelines. Skill sets run from common laborers to equipment operators through highly skilled specialty welders, inspectors, and a wide variety of specialist technicians and support personnel. Typically, a superintendent for one of our contractors has a core group of key employees that he hires for each project; usually all are acquainted, and work on projects as they develop. Pipeliners as a group are hard-working, used to long work hours, highly responsible, and well compensated. Many have college degrees and years of experience in the business of constructing pipelines. The average age of camp occupants will be in the early 40s.

In addition, Target Logistics employees who operate the workforce camps will live in the camps.

#### 11. How do construction workers get from the camp to the job site?

Answer: Pipeline construction is accomplished in construction "spreads". A "spread" is considered the labor and equipment required to construct the pipeline in a given geographic area, typically a distance of from fifty to one-hundred miles long. Many of the

pipeline construction workers are transported to and from the pipeline construction location each day in work buses provided by the pipeline construction contractor. This is done to reduce highway traffic congestion.

#### 12. Are there behavior codes imposed on occupants of the camps?

Answer: Target Logistics will have strict behavior codes that apply to all persons living in the camp. If a resident violates the terms of the behavior code, their residency in the camp could be terminated. Because camp lodging will be provided to all camp residents at Keystone's expense; the loss of camp residency privileges is a major cost benefit to the worker and a major good behavior motivator. Therefore, we anticipate no discipline problems in the camps.

#### 13. How are the behavior codes enforced?

Answer: Each camp will have a security team provided by Target Logistics. The security team enforces the rules of conduct that govern the camps. There is very little occasion to enforce the behavior codes in the camps. Most workers put in 10 hour days, plus travel time from the camp to the construction and return, and accordingly have little extra time or energy to involve themselves in behavior that is in violation of the occupancy rules.

# 14. Is local law enforcement engaged for the camps?

Answer: Target Logistics will provide 24-7 camp security using its own security officers. Local law enforcement will be engaged if needed within the camps; however, that is not anticipated. Keystone has already conducted preliminary discussions with local law enforcement agencies and has indicated that when necessary, it will augment the cost of additional law enforcement personnel required as a result of the workforce camp.

#### 15. Have you obtained local government approval for the camps?

Answer: Keystone has obtained a conditional use permit from Harding County for the construction and operation of the camp near Buffalo. A conditional use permit for operation of the camp to be constructed in Meade County is not required; however an occupancy permit for work force camp will be obtained prior to operation of the camp. Tripp County does not have a zoning ordinance or a conditional use permit requirement for the camp planned for near Colome.

### 16. Is your professional resume attached and marked Exhibit A?

Answer

Yes.

Dated this 25th day of June, 2015.

F. J. (Rick) Perkins

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#### CERTIFICATE OF SERVICE

I hereby certify that on the 26<sup>th</sup> day of June, 2015, I sent by United States first-class mail,

postage prepaid, or e-mail transmission, a true and correct copy of the foregoing Direct

Testimony of F. J. (Rick) Perkins, to the following:

Patricia Van Gerpen Executive Director

South Dakota Public Utilities Commission

500 E. Capitol Avenue Pierre, SD 57501

patty.vangerpen@state.sd.us

Brian Rounds Staff Analyst

South Dakota Public Utilities Commission

500 E. Capitol Avenue Pierre, SD 57501

brian.rounds@state.sd.us

Tony Rogers, Director

Rosebud Sioux Tribe - Tribal Utility

Commission

153 South Main Street Mission, SD 57555

tuc@rosebudsiouxtribe-nsn.gov

Jane Kleeb

1010 North Denver Avenue

Hastings, NE 68901 jane@boldnebraska.org

Terry Frisch Cheryl Frisch 47591 875<sup>th</sup> Road Atkinson, NE 68713 tcfrisch@q.com

Lewis GrassRope

PO Box 61

Lower Brule, SD 57548 wisestar8@msn.com

Kristen Edwards Staff Attorney

South Dakota Public Utilities Commission

500 E. Capitol Avenue Pierre, SD 57501

kristen.edwards@state.sd.us

Darren Kearney

Staff Analyst South Dakota Public Utilities

Commission

500 E. Capitol Avenue Pierre, SD 57501

darren.kearney@state.sd.us

Cindy Myers, R.N.

PO Box 104

Stuart, NE 68780

csmyers77@hotmail.com

Byron T. Steskal
Diana L. Steskal
707 E. 2<sup>nd</sup> Street
Stuart, NE 68780
prairierose@nntc.net

Arthur R. Tanderup 52343 857<sup>th</sup> Road Neligh, NE 68756 atanderu@gmail.com

Carolyn P. Smith 305 N. 3<sup>rd</sup> Street Plainview, NE 68769 peachie 1234@yahoo.com Robert G. Allpress 46165 Badger Road Naper, NE 68755 bobandnan2008@hotmail.com

Amy Schaffer PO Box 114 Louisville, NE 68037 amyannschaffer@gmail.com

Benjamin D. Gotschall 6505 W. Davey Road Raymond, NE 68428 ben@boldnebraska.org

Elizabeth Lone Eagle PO Box 160 Howes, SD 57748 bethcbest@gmail.com

John H. Harter 28125 307<sup>th</sup> Avenue Winner, SD 57580 johnharter11@yahoo.com

Peter Capossela
Peter Capossela, P.C.
Representing Standing Rock Sioux Tribe
PO Box 10643
Eugene, OR 97440
pcapossela@nu-world.com
Travis Clark

Fredericks Peebles & Morgan LLP Suite 104, 910 5<sup>th</sup> St. Rapid City, SD 57701 tclark@ndnlaw.com

Jerry P. Jones 22584 US Hwy 14 Midland, SD 57552

Debbie J. Trapp 24952 US Hwy 14 Midland, SD 57552 mtdt@goldenwest.net Louis T. (Tom) Genung 902 E. 7<sup>th</sup> Street Hastings, NE 68901 tg64152@windstream.net

Nancy Hilding 6300 West Elm Black Hawk, SD 57718 nhilshat@rapidnet.com

Paul F. Seamans 27893 249<sup>th</sup> Street Draper, SD 57531 jacknife@goldenwest.net

Viola Waln PO Box 937 Rosebud, SD 57570 walnranch@goldenwest.net

Wrexie Lainson Bardaglio 9748 Arden Road Trumansburg, NY 14886 wrexie.bardaglio@gmail.com

Harold C. Frazier
Chairman, Cheyenne River Sioux Tribe
PO Box 590
Eagle Butte, SD 57625
<a href="mailto:kevinckeckler@yahoo.com">haroldcfrazier@yahoo.com</a>
mailto:kevinckeckler@yahoo.com

Cody Jones 21648 US Hwy 14/63 Midland, SD 57552

Gena M. Parkhurst 2825 Minnewsta Place Rapid City, SD 57702 GMP66@hotmail.com Jennifer S. Baker Representing Yankton Sioux Tribe Fredericks Peebles & Morgan LLP 1900 Plaza Dr. Louisville, CO 80027 jbaker@ndnlaw.com

Duncan Meisel 350.org 20 Jay St., #1010 Brooklyn, NY 11201 duncan@350.org

Bruce Ellison Attorney for Dakota Rural Action 518 6<sup>th</sup> Street #6 Rapid City, SD 57701 belli4law@aol.com

RoxAnn Boettcher
Boettcher Organics
86061 Edgewater Avenue
Bassett, NE 68714
boettcherann@abbnebraska.com

Bonny Kilmurry 47798 888 Road Atkinson, NE 68713 bjkilmurry@gmail.com

Robert P. Gough, Secretary Intertribal Council on Utility Policy PO Box 25 Rosebud, SD 57570 bobgough@intertribalCOUP.org

Dallas Goldtooth 38731 Res Hwy 1 Morton, MN 56270 goldtoothdallas@gmail.com Joye Braun PO Box 484 Eagle Butte, SD 57625 jmbraun57625@gmail.com

The Yankton Sioux Tribe
Robert Flying Hawk, Chairman
PO Box 1153
Wagner, SD 57380
robertflyinghawk@gmail.com
Thomasina Real Bird
Attorney for Yankton Sioux Tribe
trealbird@ndnlaw.com

Chastity Jewett
1321 Woodridge Drive
Rapid City, SD 57701
<a href="mailto:chasjewett@gmail.com">chasjewett@gmail.com</a>

Bruce Boettcher
Boettcher Organics
86061 Edgewater Avenue
Bassett, NE 68714
boettcherann@abbnebraska.com

Ronald Fees 17401 Fox Ridge Road Opal, SD 57758

Tom BK Goldtooth Indigenous Environmental Network (IEN) PO Box 485 Bemidji, MN 56619 ien@igc.org

Gary F. Dorr 27853 292<sup>nd</sup> Winner, SD 57580 gfdorr@gmail.com Cyril Scott, President Rosebud Sioux Tribe PO Box 430 Rosebud, SD 57570 cscott@gwtc.net ejantoine@hotmail.com

Thomasina Real Bird
Representing Yankton Sioux Tribe
Fredericks Peebles & Morgan LLP
1900 Plaza Dr.
Louisville, CO 80027
trealbird@ndnlaw.com

Frank James
Dakota Rural Action
PO Box 549
Brookings, SD 57006
fejames@dakotarural.org

Tracey A. Zephier
Attorney for Cheyenne River Sioux Tribe
Fredericks Peebles & Morgan LLP
910 5<sup>th</sup> Street, Suite 104
Rapid City, SD 57701
tzephier@ndnlaw.com

Matthew Rappold
Rappold Law Office
on behalf of Rosebud Sioux Tribe
PO Box 873
Rapid City, SD 57709
matt.rappold01@gmail.com

Kimberly E. Craven 3560 Catalpa Way Boulder, CO 80304 kimecraven@gmail.com

Mary Turgeon Wynne
Rosebud Sioux Tribe - Tribal Utility
Commission
153 S. Main Street
Mission, SD 57555
tuc@rosebudsiouxtribe-nsn.gov

Paula Antoine
Sicangu Oyate Land Office Coordinator
Rosebud Sioux Tribe
PO Box 658
Rosebud, SD 57570
wopila@gwtc.net
paula.antoine@rosebudsiouxtribe-nsn.gov

Sabrina King
Dakota Rural Action
518 Sixth Street, #6
Rapid City, SD 57701
sabinra@dakotarural.org

Robin S. Martinez
Dakota Rural Action
Martinez Madrigal & Machicao, LLC
616 West 26<sup>th</sup> Street
Kansas City, MO 64108
robin.martinez@martinezlaw.net

Paul C. Blackburn 4145 20<sup>th</sup> Avenue South Minneapolis, MN 55407 paul@paulblackburn.net

April D. McCart
Representing Dakota Rural Action
Certified Paralegal
Martinez Madrigal & Machicao, LLC
616 W. 26<sup>th</sup> Street
Kansas City, MO 64108
april.mccart@martinezlaw.net

Joy Lashley Administrative Assistant SD Public Utilities Commission joy.lashley@state.sd.us

Eric Antoine Rosebud Sioux Tribe PO Box 430 Rosebud, SD 57570 ejantoine@hotmail.com

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# WOODS, FULLER, SHULTZ & SMITH P.C.

By /s/ James E. Moore

William Taylor
James E. Moore
PO Box 5027
300 South Phillips Avenue, Suite 300
Sioux Falls, SD 57117-5027
Phone (605) 336-3890
Fax (605) 339-3357
Email James.Moore@woodsfuller.com
Attorneys for Applicant TransCanada

5401 Rampart #275, Houston, TX 77081

Work: (832) 320-5915 Cell: (402) 350-1281

email: Rick Perkins@TransCanada.com

#### **CAREER EXPERIENCE OVERVIEW**

- 25 Years Service contract development for onshore and offshore pipeline, process plant, and compressor station engineering, construction, and other project support activities
- 6 Years International Offshore Project Materials Management (Purchasing and Logistics)
- 7 Years Onshore exploration and production administrative budgeting and forecasting, office and fleet management
- 3 Years Project Management

#### SIGNIFICANT CAREER ACCOMPLISHMENTS

 As a Buyer, Purchasing Manager, and Contracts Manager, I have participated in the development and installation of 5 major offshore platforms in the Java Sea in Indonesia, the development and installation of over 3,000 miles of large diameter pipeline and over 500,000 horsepower of pipeline compression in the United States.

#### **WORK HISTORY**

| May/2012 - Present | TransCanada/Keystone XL Project – Houston, TX – responsible for project workforce camp development, project pipe logistics and pipe preservation activities, project aviation requirements, and project field office development.  Title – Project Manager – Services & Logistics         |
|--------------------|---|
| 2010-May/2012      | TransCanada USA Operations, Inc. – Houston, TX - currently manage the service contracting requirements in the U.S. for all of TransCanada operating pipeline entities  Title – Supply Chain Management - Manager – U.S. Services  |
| 2007 to Sept 2010  | TransCanada USA Operations, Inc. – Omaha, NE - supported various TransCanada pipelines with the purchasing and contract requirements for major pipeline and compression projects in the United States Title - Sr. Contract Analyst  |
| 2005 to 2007       | ONEOK Partners GP, LLC - supported Northern Border Pipeline Company, Viking Gas Transmission Co, Guardian Pipeline LLC, and Midwestern Gas Transmission Co with their contract requirements for major pipeline and compression projects in the United States Title - Sr. Contract Analyst |
| 2002- 2005         | EL PASO CORPORATION - supported ANR Pipeline Co. and Tennessee Gas Transmission Co. with the contract requirements for major pipeline and compressor projects, both onshore and offshore Title - Principal Procurement Specialist   |
| 1989 – 2002        | Enron Engineering and Construction Co. (supported all Enron pipeline entities with the contract requirements for all major pipeline and compression projects in the U.S.) Title: Contracts Manager – Major Projects   |
| 1987 – 1989        | Enron Gas Processing Company Title: Sr. Administrative Specialist   |
| 1980 – 1987        | Lear Petroleum Corp Title: Division Administrative Manager  |



Resume' Frederick J. (Rick) Perkins Page-2

1975 - 1980

Natomas International Corp. (parent company of "Independent Indonesian American

Petroleum Company")

Title: Buyer/Purchasing Manager

1973 - 1975

Ingersoll Rand Corp.

Title: Regional Corporate Expediter

1971 - 1973

Missouri Pacific Railroad (now part of Union Pacific Railroad)

**Assistant Terminal Manager** 

#### **EDUCATION**

BBA, University of Houston, 1971 CM, American Society of Transportation & Logistics Airline Transport Pilot, Flight Instructor

#### **HEALTH**

Excellent, non-smoker.

#### REFERENCES - Personal and Professional

Furnished upon request.