

**BEFORE THE PUBLIC UTILITIES COMMISSION
OF THE STATE OF SOUTH DAKOTA**

IN RE:)	
MIDAMERICAN ENERGY COMPANY)	
)	DOCKET NO. NG14-XX
)	

**DIRECT TESTIMONY
OF
JAMES H. VANDER WEIDE**

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I. INTRODUCTION AND PURPOSE

1 **Q. Please state your name, title, and business address.**

2 A. My name is James H. Vander Weide. I am President of Financial Strategy Associates, a
3 firm that provides strategic and financial consulting services to business clients. My
4 business address is 3606 Stoneybrook Drive, Durham, North Carolina 27705.

5 **Q. Please describe your educational background and prior academic experience.**

6 A. I graduated from Cornell University with a Bachelor's Degree in Economics and from
7 Northwestern University with a Ph.D. in Finance. After joining the faculty of the School
8 of Business at Duke University, I was named Assistant Professor, Associate Professor,
9 Professor, and then Research Professor. I have published research in the areas of finance
10 and economics and taught courses in these fields at Duke for more than thirty-five years.
11 I am now retired from my teaching duties at Duke. A summary of my research, teaching,
12 and other professional experience is presented in Appendix 1.

13 **Q. Have you previously testified on financial or economic issues?**

14 A. Yes. As an expert on financial and economic theory and practice, I have participated in
15 more than four hundred regulatory and legal proceedings before the public service
16 commissions of forty-five states and four Canadian provinces, the Federal Energy
17 Regulatory Commission, the National Energy Board (Canada), the Federal
18 Communications Commission, the Canadian Radio-Television and Telecommunications
19 Commission, the U.S. Congress, the National Telecommunications and Information
20 Administration, the insurance commissions of five states, the Iowa State Board of Tax
21 Review, the National Association of Securities Dealers, and the North Carolina Property
22 Tax Commission. In addition, I have prepared expert testimony in proceedings before the

23 U.S. District Court for the District of Nebraska; the U.S. District Court for the District of
24 New Hampshire; the U.S. District Court for the District of Northern Illinois; the U.S.
25 District Court for the Eastern District of North Carolina; the Montana Second Judicial
26 District Court, Silver Bow County; the U.S. District Court for the Northern District of
27 California; the Superior Court, North Carolina; the U.S. Bankruptcy Court for the
28 Southern District of West Virginia; the U. S. District Court for the Eastern District of
29 Michigan; and the Supreme Court of the State of New York.

30 **Q. What is the purpose of your testimony in this proceeding?**

31 A. I have been asked by MidAmerican Energy Company (“MidAmerican” or “the
32 Company”) to prepare an independent appraisal of the cost of equity for the Company’s
33 regulated natural gas operations in South Dakota and to recommend to the South Dakota
34 Public Utilities Commission (“the Commission”) a rate of return on equity for the
35 Company’s natural gas operations that is fair, that allows the Company to attract capital
36 on reasonable terms, and that allows the Company to maintain their financial integrity.

II. SUMMARY OF TESTIMONY

37 **Q. How do you estimate the cost of equity for the Company’s natural gas operations?**

38 A. I estimate the cost of equity for the Company’s natural gas operations by applying several
39 standard cost of equity methods to market data for a group of natural gas utilities of
40 comparable risk.

41 **Q. Why do you apply your cost of equity methods to a group of comparable risk
42 companies rather than solely to the Company?**

43 A. I apply my cost of equity methods to a group of comparable risk companies because:
44 (1) the Company is not publicly-traded; and (2) standard cost of equity methods such as
45 the discounted cash flow (“DCF”), risk premium, and capital asset pricing model

46 (“CAPM”) require inputs of quantities that are not easily measured. Since these inputs
47 can only be estimated, there is naturally some degree of uncertainty surrounding the
48 estimate of the cost of equity for each company. However, the uncertainty in the estimate
49 of the cost of equity for an individual company can be greatly reduced by applying cost
50 of equity methods to a large sample of comparable companies. Intuitively, unusually high
51 estimates for some individual companies are offset by unusually low estimates for other
52 individual companies. Thus, financial economists invariably apply cost of equity methods
53 to one or more groups of comparable companies. In utility regulation, the practice of
54 using comparable companies, called the comparable company approach, is further
55 supported by the United States Supreme Court standard that the utility should be allowed
56 to earn a return on its investment that is commensurate with returns being earned on other
57 investments of the same risk.

58 **Q. What cost of equity do you find for the comparable companies in this proceeding?**

59 A. On the basis of my studies, I find that the cost of equity for the comparable natural gas
60 utilities is 10.6 percent. This conclusion is based on my application of standard cost of
61 equity estimation techniques, including the DCF model, the ex ante risk premium
62 approach, the ex post risk premium approach, and the CAPM, to a group of companies of
63 comparable risk.

64 **Q. Based on your cost of equity studies, what allowed rate of return on equity do you
65 recommend for the Company’s natural gas utility operations?**

66 A. I conservatively recommend that the Company be allowed to earn a rate of return on
67 equity of 10.6 percent on its natural gas utility operations in South Dakota. My
68 recommended allowed rate of return on equity is conservative because it does not reflect

69 the higher financial risk implicit in the Company's rate making capital structure
70 compared to the average financial risk of the proxy companies' market value capital
71 structures. As I discuss below, the financial risk of the proxy companies depends on the
72 market values of the debt and equity in the companies' capital structures.

73 **Q. Do you have exhibits accompanying your testimony?**

74 A. Yes. I have prepared or supervised the preparation of nine schedules and five appendices
75 that accompany my testimony.

III. ECONOMIC AND LEGAL PRINCIPLES

76 **Q. What is the economic definition of the cost of capital?**

77 A. Economists define the cost of capital as the return investors expect to receive on
78 alternative investments of comparable risk.

79 **Q. What role does the cost of capital play in the allocation of capital in the capital
80 markets?**

81 A. The cost of capital is a hurdle rate, or cut-off rate, for investment in a company or project.
82 If investors do not expect to earn a return on their investment in a company or project that
83 is at least as large as the return they expect to receive on other investments of comparable
84 risk, rational investors will not invest in the company or project.

85 **Q. Do all investors have the same position in the firm?**

86 A. No. Debt investors have a fixed claim on a firm's assets and income that must be paid
87 prior to any payment to the firm's equity investors. Since the firm's equity investors have
88 only a residual claim on the firm's assets and income, equity investments are riskier than
89 debt investments. Thus, the cost of equity exceeds the cost of debt.

90 **Q. What is the overall or average cost of capital?**

91 A. The overall or average cost of capital is a weighted average of the cost of debt and cost of
92 equity, where the weights are the percentages of debt and equity in a firm's capital
93 structure.

94 **Q. Can you illustrate the calculation of the overall or weighted average cost of capital?**

95 A. Yes. Assume that the cost of debt is 7 percent, the cost of equity is 13 percent, and the
96 percentages of debt and equity in the firm's capital structure are 50 percent and
97 50 percent, respectively. Then the weighted average cost of capital is expressed by
98 0.50 times 7 percent plus 0.50 times 13 percent, or 10.0 percent.

99 **Q. How do economists define the cost of equity?**

100 A. Economists define the cost of equity as the return investors expect to receive on
101 alternative equity investments of comparable risk. Since the return on an equity
102 investment of comparable risk is not a contractual return, the cost of equity is more
103 difficult to measure than the cost of debt. However, as I have already noted, there is
104 agreement among economists that the cost of equity is greater than the cost of debt. There
105 is also agreement among economists that the cost of equity, like the cost of debt, is both
106 forward looking and market based.

107 **Q. How do economists measure the percentages of debt and equity in a firm's capital
108 structure?**

109 A. Economists measure the percentages of debt and equity in a firm's capital structure by
110 first calculating the market value of the firm's debt and the market value of its equity.
111 Economists then calculate the percentage of debt by the ratio of the market value of debt
112 to the combined market value of debt and equity, and the percentage of equity by the
113 ratio of the market value of equity to the combined market values of debt and equity. For

114 example, if a firm's debt has a market value of \$25 million and its equity has a market
115 value of \$75 million, then its total market capitalization is \$100 million, and its capital
116 structure contains 25 percent debt and 75 percent equity.

117 **Q. Why do economists measure a firm's capital structure in terms of the market values**
118 **of its debt and equity?**

119 A. Economists measure a firm's capital structure in terms of the market values of its debt
120 and equity because: (1) the weighted average cost of capital is defined as the return
121 investors expect to earn on a portfolio of the company's debt and equity securities;
122 (2) investors measure the expected return and risk on their portfolios using market value
123 weights, not book value weights; and (3) market values are the best measures of the
124 amounts of debt and equity investors have invested in the company on a going forward
125 basis.

126 **Q. Why do investors measure the expected return and risk on their investment**
127 **portfolios using market value weights rather than book value weights?**

128 A. Investors measure the expected return and risk on their investment portfolios using
129 market value weights because: (1) the expected return on a portfolio is calculated by
130 comparing the expected value of the portfolio at the end of the investment period to its
131 current value; (2) the risk of a portfolio is calculated by examining the variability of the
132 return on the portfolio around its expected value; and (3) market values are the best
133 measure of the current value of the portfolio. From the investor's point of view, the
134 historical cost, or book value of their investment, is generally a poor indicator of the
135 portfolio's current value.

136 **Q. Is the economic definition of the weighted average cost of capital consistent with**
137 **regulators' traditional definition of the average cost of capital?**

138 A. No. The economic definition of the weighted average cost of capital is based on the
139 market costs of debt and equity, the market value percentages of debt and equity in a
140 company's capital structure, and the future expected risk of investing in the company. In
141 contrast, regulators have traditionally defined the weighted average cost of capital using
142 the embedded cost of debt and the book values of debt and equity in a company's capital
143 structure.

144 **Q. Will investors have an opportunity to earn a fair return on the value of their equity**
145 **investment in the company if regulators calculate the weighted average cost of**
146 **capital using the book value of equity in the company's capital structure?**

147 A. No. Investors will only have an opportunity to earn a fair return on the value of their
148 equity investment if regulators either calculate the weighted average cost of capital using
149 the market value of equity in the company's capital structure or adjust the cost of equity
150 for the difference in the financial risk reflected in the market value capital structures of
151 the proxy companies and the financial risk reflected in the company's ratemaking capital
152 structure.

153 **Q. Are the economic principles regarding the fair return for capital recognized in any**
154 **United States Supreme court cases?**

155 A. Yes. These economic principles, relating to the supply of and demand for capital, are
156 recognized in two United States Supreme Court cases: (1) *Bluefield Water Works and*
157 *Improvement Co. v. Public Service Comm'n.*; and (2) *Federal Power Comm'n v. Hope*
158 *Natural Gas Co.* In the *Bluefield Water Works* case, the Court stated:

159 A public utility is entitled to such rates as will permit it to earn a return
160 upon the value of the property which it employs for the convenience of the
161 public equal to that generally being made at the same time and in the same
162 general part of the country on investments in other business undertakings
163 which are attended by corresponding risks and uncertainties; but it has no
164 constitutional right to profits such as are realized or anticipated in highly
165 profitable enterprises or speculative ventures. The return should be
166 reasonably sufficient to assure confidence in the financial soundness of the
167 utility, and should be adequate, under efficient and economical
168 management, to maintain and support its credit, and enable it to raise the
169 money necessary for the proper discharge of its public duties. [*Bluefield*
170 *Water Works and Improvement Co. v. Public Service Comm'n.* 262 U.S.
171 679, 692 (1923).]

172 The Court clearly recognizes here that: (1) a regulated firm cannot remain
173 financially sound unless the return it is allowed to earn on the value of its property is at
174 least equal to the cost of capital (the principle relating to the demand for capital); and
175 (2) a regulated firm will not be able to attract capital if it does not offer investors an
176 opportunity to earn a return on their investment equal to the return they expect to earn on
177 other investments of the same risk (the principle relating to the supply of capital).

178 In the *Hope Natural Gas* case, the Court reiterates the financial soundness and
179 capital attraction principles of the *Bluefield* case:

180 From the investor or company point of view it is important that there be
181 enough revenue not only for operating expenses but also for the capital
182 costs of the business. These include service on the debt and dividends on
183 the stock... By that standard the return to the equity owner should be
184 commensurate with returns on investments in other enterprises having
185 corresponding risks. That return, moreover, should be sufficient to assure
186 confidence in the financial integrity of the enterprise, so as to maintain its
187 credit and to attract capital. [*Federal Power Comm'n v. Hope Natural Gas*
188 *Co.*, 320 U.S. 591, 603 (1944).]

189 The Court clearly recognizes that the fair rate of return on equity should be:
190 (1) comparable to returns investors expect to earn on other investments of similar risk;
191 (2) sufficient to assure confidence in the company's financial integrity; and (3) adequate
192 to maintain and support the company's credit and to attract capital.

IV. BUSINESS AND FINANCIAL RISKS

193 **Q. How do investors estimate the expected rate of return on specific investments, such**
194 **as an investment in MidAmerican's natural gas utility operations?**

195 A. Investors estimate the expected rate of return in several steps. First, they estimate the
196 amount of their investment in the company. Second, they estimate the timing and
197 amounts of the cash flows they expect to receive from their investment over the life of the
198 investment. Third, they determine the return, or discount rate, that equates the present
199 value of the expected cash receipts from their investment in the company to the current
200 value of their investment in the company.

201 **Q. Are the returns on investment opportunities, such as an investment in**
202 **MidAmerican's natural gas utility operations, known with certainty at the time the**
203 **investment is made?**

204 A. No. As discussed above, the return on an investment in MidAmerican's natural gas utility
205 operations depends on the Company's expected future cash flows over the life of the
206 Company's investments. Because the Company's expected future cash flows are
207 uncertain at the time investments are made, the returns on investments are also uncertain.

208 **Q. You mention that investors require a return on investment that is equal to the**
209 **return they expect to receive on other investments of similar risk. Does the required**
210 **return on an investment depend on the risk of that investment?**

211 A. Yes. Since investors are averse to risk, they require a higher rate of return on investments
212 with greater risk.

213 **Q. What fundamental risk do investors face when they invest in natural gas utilities?**

214 A. Investors face the fundamental risk that their realized, or actual, return on investment,
215 will be less than their required return on investment.

216 **Q. How do investors measure investment risk?**

217 A. Investors generally measure investment risk by estimating the probability, or likelihood,
218 of earning less than the required return on investment. For investments with potential
219 returns distributed symmetrically about the expected, or mean, return, investors can also
220 measure investment risk by estimating the variance, or volatility, of the potential return
221 on investment.

222 **Q. Do investors distinguish between business and financial risk?**

223 A. Yes. Business risk is the underlying risk that investors will earn less than their required
224 return on investment when the investment is financed entirely with equity. Financial risk
225 is the additional risk of earning less than the required return when the investment is
226 financed with both fixed-cost debt and equity.

227 **Q. What are the primary determinants of a natural gas utility's business risk?**

228 A. The business risk of investing in natural gas utility companies such as the Company is
229 caused by: (1) demand uncertainty; (2) operating expense uncertainty; (3) investment cost
230 uncertainty; (4) high operating leverage; and (5) regulatory uncertainty.

231 **Q. What causes the demand for natural gas utility services to be uncertain?**

232 A. Natural gas utilities experience demand uncertainty in both the short run and the long run.
233 Short-run demand uncertainty is caused by the strong dependence of gas demand on the
234 state of the economy and weather patterns. Long-run demand uncertainty is caused by:
235 (a) the sensitivity of demand to changes in rates; (b) the efforts of customers to conserve
236 energy; and (c) the potential development of new energy efficient technologies and
237 appliances.

238 **Q. How does short-run demand uncertainty affect a natural gas utility's business risk?**

239 A. Short-run demand uncertainty affects a natural gas utility's business risk through its
240 impact on the variability of the company's revenues and its return on investment. The
241 greater the short-run uncertainty in demand the greater is the uncertainty in the
242 company's yearly revenues and return on investment.

243 **Q. How does long-run demand uncertainty affect a natural gas utility's business risk?**

244 A. Long-run demand uncertainty affects a natural gas utility's business risk through its
245 impact on the utility's revenues over the life of its plant investments. Long-run demand
246 uncertainty creates greater risk for gas utilities because investments in gas utility
247 infrastructure are long-lived. If demand turns out to be less than expected over the life of
248 the investment, the utility may not be able to generate sufficient revenues over the life of
249 the investment to cover its operating expenses and earn a fair return on its investment.

250 **Q. Does the Company experience demand uncertainty?**

251 A. Yes. The Company experiences demand uncertainty in both the short run and the long
252 run. The Company experiences short-run demand uncertainty as a result of economic
253 cycles, such as the recent recession, when fewer homes are built, fewer new businesses
254 are started, and factories are running at less than full capacity; and as a result of weather
255 patterns, such as unusually warm winters and cool summers. The Company experiences
256 long-run demand uncertainty when it invests in major long-lived plant additions or
257 replacements that are expected to remain in service over the next thirty or forty years. If
258 future actual demand turns out to be less than forecast demand, the Company may not
259 generate sufficient revenues to recover its investment and earn a fair return on
260 investment.

261 **Q. Why are a natural gas utility's operating expenses uncertain?**

262 A. Factors that may create operating expense uncertainty for natural gas utilities include
263 variability in: (1) purchased gas costs; (2) pipeline capacity costs; (3) employee-related
264 costs such as salaries and wages, pensions, and insurance; (4) maintenance and materials
265 costs; (5) customer billing and accounting expenses; and (6) bad debt expenses.

266 **Q. Does the Company experience operating expense uncertainty?**

267 A. Yes. The Company experiences both the typical operating expense uncertainty associated
268 with its existing operations and the operating expense uncertainty associated with the
269 future operations of major plant additions.

270 **Q. Why are natural gas utility investment costs uncertain?**

271 A. Gas utility operations require large investments in the storage and distribution facilities
272 required to deliver natural gas to customers. The future amounts of required investments
273 in storage and distribution facilities are uncertain as a result of uncertainty regarding:
274 (a) long-run demand; (b) costs of complying with environmental, health, and safety laws
275 and regulations; (c) costs to maintain and replace aging plant and equipment; and;
276 (d) costs required to assure adequate natural gas supply to meet forecasted demand.

277 Furthermore, the risk of investing in utility facilities is increased by the irreversible
278 nature of utilities' investments in utility plant and equipment. For example, if a utility
279 decides to invest in a new distribution plant to serve a new neighborhood, and, as a result
280 of a changing economy, fewer housing units are built in the neighborhood, the utility may
281 not be able earn a fair return on equity, including both a return of and a return on capital.

282 **Q. You note above that high operating leverage contributes to the business risk of gas**
283 **utilities. What is operating leverage?**

284 A. Operating leverage is the increased sensitivity of a company's earnings to sales
285 variability that arises when some of the company's costs are fixed.

286 **Q. How do economists measure operating leverage?**

287 A. Economists typically measure operating leverage by the ratio of a company's fixed
288 expenses to its operating margin (revenues minus variable expenses).

289 **Q. What is the difference between fixed and variable expenses?**

290 A. Fixed expenses are expenses that do not vary with output, and variable expenses are
291 expenses that vary directly with output. For natural gas utilities, fixed expenses include
292 the fixed component of operating and maintenance costs, depreciation and amortization,
293 and taxes.

294 **Q. Do natural gas utilities experience high operating leverage?**

295 A. Yes. As noted above, operating leverage increases when a firm's commitment to fixed
296 costs rises in relation to its operating margin on sales. The relatively high degree of fixed
297 costs in the natural gas utility business arises primarily from: (1) the average natural gas
298 utility's large investment in fixed plant and equipment; and (2) the relative "fixity" of a
299 natural gas utility's operating and maintenance costs. High operating leverage causes the
300 average natural gas utility's operating income to be highly sensitive to demand and
301 revenue fluctuations.

302 **Q. How does operating leverage affect a company's business risk?**

303 A. Operating leverage affects a company's business risk through its impact on the variability
304 of the company's profits or income. Generally speaking, the higher a company's
305 operating leverage, the higher is the variability of the company's operating profits.

306 **Q. Does regulation create uncertainty for natural gas utilities?**

307 A. Yes. Investors' perceptions of the business and financial risks of natural gas utilities are
308 strongly influenced by their views of the quality of regulation. Investors are aware that
309 regulators in some jurisdictions have been unwilling at times to set rates that allow
310 companies an opportunity to recover their cost of service in a timely manner and earn a
311 fair and reasonable return on investment. As a result of the perceived increase in
312 regulatory risk, investors will demand a higher rate of return for natural gas utilities
313 operating in those jurisdictions. On the other hand, if investors perceive that regulators
314 will provide a reasonable opportunity for the company to maintain its financial integrity
315 and earn a fair rate of return on its investment, investors will view regulatory risk as
316 minimal.

317 **Q. You note that financial leverage increases the risk of investing in utilities such as the**
318 **Company. How do economists measure financial leverage?**

319 A. Economists generally measure financial leverage by the percentages of debt and equity in
320 a company's market value capital structure. Companies with a high percentage of debt
321 compared to equity are considered to have high financial leverage.

322 **Q. Why does financial leverage affect the risk of investing in a utility's stock?**

323 A. High debt leverage is a source of additional risk to utility stock investors because it
324 increases the percentage of the firm's costs that are fixed, and the presence of higher
325 fixed costs increases the variability of the equity investors' return on investment.

326 **Q. Can the risks facing utilities such as the Company be distinguished from the risks of**
327 **investing in companies in other industries?**

328 A. Yes. The risks of investing in utilities such as the Company can be distinguished from the
329 risks of investing in companies in many other industries in several ways. First, the risks

330 of investing in utilities are increased because of the greater capital intensity of the utility
331 business and because most investments in utility plant and equipment are largely
332 irreversible once they are made. Second, unlike returns in competitive industries, the
333 returns from investments in utilities such as the Company are largely asymmetric. That is,
334 there is little opportunity for the utility to earn more than its required return, but a
335 significant chance that the utility will earn less than its required return.

V. COST OF EQUITY ESTIMATION METHODS

336 **Q. What methods do you use to estimate the cost of equity for the Company's natural**
337 **gas operations?**

338 A. I use several generally accepted methods for estimating the cost of equity for the
339 Company's natural gas operations. These are the DCF, the ex ante risk premium, the ex
340 post risk premium, and the CAPM. The DCF method assumes that the current market
341 price of a firm's stock is equal to the discounted value of all expected future cash flows.
342 The ex ante risk premium method assumes that an investor's expectations regarding the
343 equity risk premium can be estimated from data on the DCF expected rate of return on
344 equity compared to the interest rate on long-term bonds. The ex post risk premium
345 method assumes that an investor's expectations regarding the equity-debt return
346 differential are influenced by the historical record of comparable returns on stock and
347 bond investments. The cost of equity under both risk premium methods is then equal to
348 the expected interest rate on bond investments plus the expected risk premium. The
349 CAPM assumes that the investor's required rate of return on equity is equal to an
350 expected risk-free rate of interest plus the product of a company-specific risk factor, beta,
351 and the expected risk premium on the market portfolio.

A. DISCOUNTED CASH FLOW METHOD

352 **Q. Please describe the DCF model.**

353 A. The DCF model is based on the assumption that investors value an asset because they
354 expect to receive a sequence of cash flows from owning the asset. Thus, investors value
355 an investment in a bond because they expect to receive a sequence of semi-annual coupon
356 payments over the life of the bond and a terminal payment equal to the bond's face value
357 at the time the bond matures. Likewise, investors value an investment in a firm's stock
358 because they expect to receive a sequence of dividend payments and, perhaps, expect to
359 sell the stock at a higher price sometime in the future.

360 A second fundamental principle of the DCF method is that investors value a
361 dollar received in the future less than a dollar received today. A future dollar is valued
362 less than a current dollar because investors could invest a current dollar in an interest
363 earning account and increase their wealth. This principle is called the time value of
364 money.

365 Applying the two fundamental DCF principles noted above to an investment in a
366 bond leads to the conclusion that investors value their investment in the bond on the basis
367 of the present value of the bond's future cash flows. Thus, the price of the bond should be
368 equal to:

EQUATION 1

$$P_B = \frac{C}{(1+i)} + \frac{C}{(1+i)^2} + \dots + \frac{C+F}{(1+i)^n}$$

where:

P_B = Bond price;

- C = Cash value of the coupon payment (assumed for notational convenience to occur annually rather than semi-annually);
- F = Face value of the bond;
- i = The rate of interest the investor could earn by investing his money in an alternative bond of equal risk; and
- n = The number of periods before the bond matures.

369 Applying these same principles to an investment in a firm's stock suggests that the price
 370 of the stock should be equal to:

EQUATION 2

$$P_s = \frac{D_1}{(1+k)} + \frac{D_2}{(1+k)^2} + \dots + \frac{D_n + P_n}{(1+k)^n}$$

371 where:

- 372 P_s = Current price of the firm's stock;
- 373 D_1, D_2, \dots, D_n = Expected annual dividend per share on the firm's stock;
- 374 P_n = Price per share of stock at the time the investor expects to sell the
 375 stock; and
- 376 k = Return the investor expects to earn on alternative investments of the
 377 same risk, i.e., the investor's required rate of return.

378 Equation (2) is frequently called the annual discounted cash flow model of stock
 379 valuation. Assuming that dividends grow at a constant annual rate, g , this equation can be
 380 solved for k , the cost of equity. The resulting cost of equity equation is $k = D_1/P_s + g$,
 381 where k is the cost of equity, D_1 is the expected next period annual dividend, P_s is the
 382 current price of the stock, and g is the constant annual growth rate in earnings, dividends,
 383 and book value per share. The term D_1/P_s is called the expected dividend yield
 384 component of the annual DCF model, and the term g is called the expected growth
 385 component of the annual DCF model.

386 **Q. Are you recommending that the annual DCF model be used to estimate the cost of**
387 **equity for MidAmerican's natural gas utility operations?**

388 A. No. The DCF model assumes that a company's stock price is equal to the present
389 discounted value of all expected future dividends. The annual DCF model is only a
390 correct expression of the present value of future dividends if dividends are paid annually
391 at the end of each year. Since the companies in my comparable group all pay dividends
392 quarterly, the current market price that investors are willing to pay reflects the expected
393 quarterly receipt of dividends. Therefore, a quarterly DCF model should be used to
394 estimate the cost of equity for these firms. The quarterly DCF model differs from the
395 annual DCF model in that it expresses a company's stock price as the present value of a
396 quarterly stream of dividend payments. A complete analysis of the implications of the
397 quarterly payment of dividends on the DCF model is provided in Appendix 2. For the
398 reasons cited there, I employed the quarterly DCF model throughout my calculations,
399 even though the results of the quarterly DCF model for my companies are approximately
400 equal to the results of a properly applied annual DCF model.

401 **Q. Please describe the quarterly DCF model you use.**

402 A. The quarterly DCF model I use is described on Schedule 1 and in Appendix 2. The
403 quarterly DCF equation shows that the cost of equity is: the sum of the future expected
404 dividend yield and the growth rate, where the dividend in the dividend yield is the
405 equivalent future value of the four quarterly dividends at the end of the year, and the
406 growth rate is the expected growth in dividends or earnings per share.

407 **Q. How do you estimate the quarterly dividend payments in your quarterly DCF**
408 **model?**

409 A. The quarterly DCF model requires an estimate of the dividends, d_1 , d_2 , d_3 , and d_4 ,
410 investors expect to receive over the next four quarters. I estimate the next four quarterly
411 dividends by multiplying the previous four quarterly dividends by $(1 + g)$, where g is the
412 expected growth rate.

413 **Q. Can you illustrate how you estimate the next four quarterly dividends with data for**
414 **a specific company?**

415 A. Yes. In the case of AGL Resources, the first natural gas utility shown in Schedule 1, each
416 of the last four quarterly dividends are equal to 0.47, 0.47, 0.47, and 0.49 and the growth
417 rate is 4.0 percent. Thus dividends, d_1 , d_2 , d_3 , and d_4 are equal to 0.489, 0.489, 0.489, and
418 0.510 [$0.47 \times (1 + .04) = .489$ and $0.49 \times (1 + 0.04) = 0.510$]. (As noted previously, the
419 logic underlying this procedure is described in Appendix 2.)

420 **Q. How do you estimate the growth component of the quarterly DCF model?**

421 A. I use the analysts' estimates of future earnings per share (EPS) growth reported by
422 I/B/E/S Thomson Reuters.

423 **Q. What are the analysts' estimates of future EPS growth?**

424 A. As part of their research, financial analysts working at Wall Street firms periodically
425 estimate EPS growth for each firm they follow. The EPS forecasts for each firm are then
426 published. Investors who are contemplating purchasing or selling shares in individual
427 companies review the forecasts. These estimates represent three to five-year forecasts of
428 EPS growth.

429 **Q. What is I/B/E/S?**

430 A. I/B/E/S is a division of Thomson Reuters that reports analysts' EPS growth forecasts for
431 a broad group of companies. The forecasts are expressed in terms of a mean forecast and

432 a standard deviation of forecast for each firm. Investors use the mean forecast as an
433 estimate of future firm performance.

434 **Q. Why do you use the I/B/E/S growth estimates?**

435 A. The I/B/E/S growth rates: (1) are widely circulated in the financial community,
436 (2) include the projections of reputable financial analysts who develop estimates of future
437 EPS growth, (3) are reported on a timely basis to investors, and (4) are widely used by
438 institutional and other investors.

439 **Q. Why do you rely on analysts' projections of future EPS growth in estimating the
440 investors' expected growth rate rather than looking at past historical growth rates?**

441 A. I rely on analysts' projections of future EPS growth because there is considerable
442 empirical evidence that investors use analysts' forecasts to estimate future earnings
443 growth.

444 **Q. Have you performed any studies concerning the use of analysts' forecasts as an
445 estimate of investors' expected growth rate, g?**

446 A. Yes. I prepared a study with Willard T. Carleton, Professor Emeritus of Finance at the
447 University of Arizona, which is described in a paper entitled "Investor Growth
448 Expectations and Stock Prices: the Analysts versus History," published in the Spring
449 1988 edition of *The Journal of Portfolio Management*.

450 **Q. Please summarize the results of your study.**

451 A. First, we performed a correlation analysis to identify the historically-oriented growth
452 rates which best described a firm's stock price. Then we did a regression study
453 comparing the historical growth rates with the average I/B/E/S analysts' forecasts. In
454 every case, the regression equations containing the average of analysts' forecasts

455 statistically outperformed the regression equations containing the historical growth
456 estimates. These results are consistent with those found by Cragg and Malkiel, the early
457 major research in this area (John G. Cragg and Burton G. Malkiel, *Expectations and the*
458 *Structure of Share Prices*, University of Chicago Press, 1982). These results are also
459 consistent with the hypothesis that investors use analysts' forecasts, rather than
460 historically-oriented or sustainable growth calculations, in making stock buy and sell
461 decisions. They provide overwhelming evidence that the analysts' forecasts of future
462 growth are superior to historically-oriented or sustainable growth measures in predicting
463 a firm's stock price.

464 **Q. Has your study been updated to include more recent data?**

465 A. Yes. Researchers at State Street Financial Advisors updated my study using data through
466 year-end 2003. Their results continue to confirm that analysts' growth forecasts are
467 superior to historically-oriented growth measures in predicting a firm's stock price.

468 **Q. What price do you use in your DCF model?**

469 A. I use a simple average of the monthly high and low stock prices for each firm for the
470 three-month period ending April 2014. These high and low stock prices were obtained
471 from Thomson Reuters.

472 **Q. Why do you use the three-month average stock price in applying the DCF method?**

473 A. I use the three-month average stock price in applying the DCF method because stock
474 prices fluctuate daily, while financial analysts' forecasts for a given company are
475 generally changed less frequently, often on a quarterly basis. Thus, to match the stock
476 price with an earnings forecast, it is appropriate to average stock prices over a three-
477 month period.

478 **Q. Do you include an allowance for flotation costs in your DCF analysis?**

479 A. Yes. I include a 5 percent allowance for flotation costs in my DCF calculations.

480 **Q. Please explain your inclusion of flotation costs.**

481 A. All firms that have sold securities in the capital markets have incurred some level of
482 flotation costs, including underwriters' commissions, legal fees, printing expense, etc.
483 These costs are withheld from the proceeds of the stock sale or are paid separately, and
484 must be recovered over the life of the equity issue. Costs vary depending upon the size of
485 the issue, the type of registration method used and other factors, but in general these costs
486 range between three percent and five percent of the proceeds from the issue [see Lee,
487 Inmoo, Scott Lochhead, Jay Ritter, and Quanshui Zhao, "The Costs of Raising Capital,"
488 The Journal of Financial Research, Vol. XIX No 1 (Spring 1996), 59-74, and
489 Clifford W. Smith, "Alternative Methods for Raising Capital," Journal of Financial
490 Economics 5 (1977) 273-307]. In addition to these costs, for large equity issues (in
491 relation to outstanding equity shares), there is likely to be a decline in price associated
492 with the sale of shares to the public. On average, the decline due to market pressure has
493 been estimated at two percent to three percent [see Richard H. Pettway, "The Effects of
494 New Equity Sales upon Utility Share Prices," Public Utilities Fortnightly, May 10, 1984,
495 35—39]. Thus, the total flotation cost, including both issuance expense and market
496 pressure, could range anywhere from five percent to eight percent of the proceeds of an
497 equity issue. I believe a combined five percent allowance for flotation costs is a
498 conservative estimate that should be used in applying the DCF model in these
499 proceedings. A complete explanation of the need for flotation costs is contained in
500 Appendix 3.

501 **Q. How do you apply the DCF approach to estimate the required return on equity for**
502 **MidAmerican's natural gas utility operations?**

503 A. I apply the DCF approach to the Value Line natural gas utilities shown in Schedule 1.

504 **Q. How do you select your natural gas utility company group?**

505 A. I select all the natural gas utilities followed by Value Line that: (1) paid dividends during
506 every quarter of the last two years; (2) did not decrease dividends during any quarter of
507 the past two years; (3) have an I/B/E/S long-term growth forecast; and (4) are not the
508 subject of a merger offer that has not been completed. In addition, each of the utilities
509 included in my comparable group has an investment grade bond rating and a Value Line
510 Safety Rank of 1, 2, or 3.

511 **Q. Why do you eliminate companies that have either decreased or eliminated their**
512 **dividend in the past two years?**

513 A. The DCF model requires the assumption that dividends will grow at a constant rate into
514 the indefinite future. If a company has either decreased or eliminated its dividend in
515 recent years, an assumption that the company's dividend will grow at the same rate into
516 the indefinite future is questionable.

517 **Q. Why do you eliminate companies that are the subject of a merger offer that has not**
518 **been completed?**

519 A. A merger announcement can sometimes have a significant impact on a company's stock
520 price because of anticipated merger-related cost savings and new market opportunities.
521 Analysts' growth forecasts, on the other hand, are necessarily related to companies as
522 they currently exist, and do not reflect investors' views of the potential cost savings and
523 new market opportunities associated with mergers. The use of a stock price that includes

524 the value of potential mergers in conjunction with growth forecasts that do not include
525 the growth enhancing prospects of potential mergers produces DCF results that tend to
526 distort a company's cost of equity.

527 **Q. Please summarize the results of your application of the DCF model to your natural**
528 **gas utility group.**

529 A. As shown on Schedule 1, I obtain an average DCF result of 9.6 percent for my natural
530 gas utility group.

B. RISK PREMIUM METHOD

531 **Q. Please describe the risk premium method of estimating the cost of equity.**

532 A. The risk premium method is based on the principle that investors expect to earn a return
533 on an equity investment that reflects a "premium" over the interest rate they expect to
534 earn on an investment in bonds. This equity risk premium compensates equity investors
535 for the additional risk they bear in making equity investments versus bond investments.

536 **Q. Does the risk premium approach specify what debt instrument should be used to**
537 **estimate the interest rate component in the methodology?**

538 A. No. The risk premium approach can be implemented using virtually any debt instrument.
539 However, the risk premium approach does require that the debt instrument used to
540 estimate the risk premium be the same as the debt instrument used to calculate the
541 interest rate component of the risk premium approach. For example, if the risk premium
542 on equity is calculated by comparing the returns on stocks to the interest rate on A-rated
543 utility bonds, then the interest rate on A-rated utility bonds must be used to estimate the
544 interest rate component of the risk premium approach.

545 **Q. Does the risk premium approach require that the same companies be used to**
546 **estimate the stock return as are used to estimate the bond return?**

547 A. No. For example, many analysts apply the risk premium approach by comparing the
548 return on a portfolio of stocks to the income return on Treasury securities such as long-
549 term Treasury bonds. Clearly, in this widely accepted application of the risk premium
550 approach, the same companies are not used to estimate the stock return as are used to
551 estimate the bond return, since the U.S. government is not a company.

552 **Q. How do you measure the required risk premium on an equity investment in your**
553 **group of publicly-traded gas utilities?**

554 A. I use two methods to estimate the required risk premium on an equity investment in gas
555 utilities. The first is called the ex ante risk premium method and the second is called the
556 ex post risk premium method.

1. Ex Ante Risk Premium Method

557 **Q. Please describe your ex ante risk premium approach for measuring the required**
558 **risk premium on an equity investment in natural gas utilities.**

559 A. My ex ante risk premium method is based on studies of the DCF expected return on a
560 group of natural gas utilities compared to the interest rate on Moody's A-rated utility
561 bonds. Specifically, for each month in my study period, I calculate the risk premium
562 using the equation,

$$RP_{\text{PROXY}} = DCF_{\text{PROXY}} - I_A$$

563 where:

564 RP_{PROXY} = the required risk premium on an equity investment in the proxy
565 group of companies,
566 DCF_{PROXY} = average DCF estimated cost of equity on a portfolio of proxy
567 companies; and
568 I_A = the yield to maturity on an investment in A-rated utility bonds.

569 I then perform a regression analysis to determine if there is a relationship between the
570 calculated risk premium and interest rates. Finally, I use the results of the regression
571 analysis to estimate the investors' required risk premium. To estimate the cost of equity, I
572 then add the required risk premium to the forecasted interest rate on A-rated utility bonds.
573 As noted above, one could use the yield to maturity on other debt investments to measure
574 the interest rate component of the risk premium approach as long as one uses the yield on
575 the same debt investment to measure the expected risk premium component of the risk
576 premium approach. I choose to use the yield on A-rated utility bonds because it is a
577 frequently-used benchmark for utility bond yields. A detailed description of my ex ante
578 risk premium studies is contained in Appendix 4, and the underlying DCF results and
579 interest rates are displayed in Schedule 2.

580 **Q. What costs of equity do you obtain from your ex ante risk premium method?**

581 A. As discussed above, to estimate the cost of equity using the ex ante risk premium method,
582 one may add the estimated risk premium over the yield on A-rated utility bonds to the
583 forecasted yield to maturity on A-rated utility bonds. I obtain the expected yield to
584 maturity on A-rated utility bonds, 6.43 percent, by averaging the most recent forecast
585 data from Value Line and the U.S. Energy Information Administration ("EIA"). My
586 analyses produce an estimated risk premium over the yield on A-rated utility bonds equal

587 to 4.83 percent. Adding an estimated risk premium of 4.83 percent to the expected
588 6.43 percent yield to maturity on A-rated utility bonds produces a cost of equity estimate
589 of 11.3 percent using the ex ante risk premium method.

590 **Q. How do you obtain the expected yield on A-rated utility bonds?**

591 A. I obtain the expected yield to maturity on A-rated utility bonds, 6.4 percent, by averaging
592 forecast data from Value Line and the EIA. Value Line Selection & Opinion
593 (February 21, 2014) projects a AAA-rated Corporate bond yield equal to 6.0 percent. The
594 April 2014 average spread between A-rated utility bonds and Aaa-rated Corporate bonds
595 is 17 basis points (A-rated utility, 4.41 percent, less Aaa-rated Corporate, 4.24 percent,
596 equals 17 basis points). Adding 17 basis points to the 6.0 percent Value Line AAA
597 Corporate bond yield forecast equals a forecast yield of 6.17 percent for the A-rated
598 utility bonds.

599 The EIA forecasts an AA-rated utility bond yield equal to 6.58 percent. The
600 average spread between AA-rated utility and A-rated utility bonds at April 2014 is 11
601 basis points (4.41 percent less 4.30 percent). Adding 11 basis points to EIA's
602 6.58 percent AA-utility bond yield forecast equals a forecast yield for A-rated utility
603 bonds equal to 6.69 percent. The average of the forecasts (6.2 percent using Value Line
604 data and 6.7 percent using EIA data) is 6.4 percent.

605 **Q. Why do you use a forecasted yield to maturity on A-rated utility bonds rather than**
606 **a current yield to maturity?**

607 A. I use a forecasted yield to maturity on A-rated utility bonds rather than a current yield to
608 maturity because the fair rate of return standard requires that a company have an
609 opportunity to earn its required return on its investment during the forward-looking

610 period during which rates will be in effect. In addition, because current interest rates are
611 depressed as a result of the Federal Reserve's extraordinary efforts to keep interest rates
612 low in order to stimulate the economy, current interest rates at this time are a poor
613 indicator of expected future interest rates. Economists project that future interest rates
614 will be higher than current interest rates as the Federal Reserve allows interest rates to
615 rise in order to prevent inflation. Thus, the use of forecasted interest rates is consistent
616 with the fair rate of return standard, whereas the use of current interest rates at this time is
617 not.

2. Ex Post Risk Premium Method

618 **Q. Please describe your ex post risk premium method for measuring the required risk**
619 **premium on an equity investment in natural gas utilities.**

620 A. I first perform a study of the comparable returns received by bond and stock investors
621 over the seventy-seven years of my study. I estimate the returns on stock and bond
622 portfolios, using stock price and dividend yield data on the S&P 500 and bond yield data
623 on Moody's A-rated Utility Bonds. My study consists of making an investment of one
624 dollar in the S&P 500 and Moody's A-rated utility bonds at the beginning of 1937, and
625 reinvesting the principal plus return each year to 2014. The return associated with each
626 stock portfolio is the sum of the annual dividend yield and capital gain (or loss) which
627 accrued to this portfolio during the year(s) in which it was held. The return associated
628 with the bond portfolio, on the other hand, is the sum of the annual coupon yield and
629 capital gain (or loss) which accrued to the bond portfolio during the year(s) in which it
630 was held. The resulting annual returns on the stock and bond portfolios purchased in each
631 year between 1937 and 2014 are shown on Schedule 3. The average annual return on an

632 investment in the S&P 500 stock portfolio is 11.3 percent, while the average annual
633 return on an investment in the Moody's A-rated utility bond portfolio is 6.6 percent. The
634 risk premium on the S&P 500 stock portfolio is, therefore, 4.7 percent.

635 I also conduct a second study using stock data on the S&P Utilities rather than the
636 S&P 500. As shown on Schedule 4, the average annual return on the S&P Utility stock
637 portfolio is 10.5 percent per year. Thus, the return on the S&P Utility stock portfolio
638 exceeds the return on the Moody's A-rated utility bond portfolio by 3.9 percent.

639 **Q. Why is it appropriate to perform your ex post risk premium analysis using both the**
640 **S&P 500 and the S&P Utilities stock indices?**

641 A. I perform my ex post risk premium analysis on both the S&P 500 and the S&P Utilities
642 because I believe natural gas companies today face risks that are somewhere in between
643 the average risk of the S&P Utilities and the S&P 500 over the years 1937 to 2014. Thus,
644 I use the average of the two historically-based risk premiums as my estimate of the
645 required risk premium for the Company in my ex post risk premium method.

646 **Q. Would your study provide a different risk premium if you started with a different**
647 **time period?**

648 A. Yes. The risk premium results vary somewhat depending on the historical time period
649 chosen. My policy is to go back as far in history as I could get reliable data. I thought it
650 would be most meaningful to begin after the passage and implementation of the Public
651 Utility Holding Company Act of 1935. This Act significantly changed the structure of the
652 public utility industry. Because the Public Utility Holding Company Act of 1935 was not
653 implemented until the beginning of 1937, I felt that numbers taken from before this date
654 would not be comparable to those taken after. (The repeal of the 1935 Act has not

655 materially impacted the structure of the public utility industry; thus, the Act's repeal does
656 not have any impact on my choice of time period.)

657 **Q. Why is it necessary to examine the yield from debt investments in order to**
658 **determine the investors' required rate of return on equity capital?**

659 A. As previously explained, investors expect to earn a return on their equity investment that
660 exceeds currently available bond yields because the return on equity, as a residual return,
661 is less certain than the yield on bonds; and investors must be compensated for this
662 uncertainty. Investors' expectations concerning the amount by which the return on equity
663 will exceed the bond yield may be influenced by historical differences in returns to bond
664 and stock investors. Thus, we can estimate investors' expected returns from an equity
665 investment from information about past differences between returns on stocks and bonds.
666 In interpreting this information, investors would also recognize that risk premiums
667 increase when interest rates are low.

668 **Q. What conclusions do you draw from your ex post risk premium analyses about the**
669 **required return on an equity investment in natural gas utilities?**

670 A. My studies provide evidence that investors today require an equity return of at least 3.9 to
671 4.7 percentage points above the expected yield on A-rated utility bonds. As discussed
672 above, the expected yield on A-rated utility bonds is 6.4 percent. Adding a 3.9 to
673 4.7 percentage point risk premium to a yield of 6.4 percent on A-rated utility bonds, I
674 obtain an expected return on equity in the range 10.3 percent to 11.1 percent, with a
675 midpoint estimate equal to 10.7 percent. Adding a twenty-one basis point allowance for
676 flotation costs, I obtain an estimate of 10.9 percent as the ex post risk premium cost of

677 equity. (I determine the flotation cost allowance by calculating the difference in my DCF
678 results with and without a flotation cost allowance.)

C. CAPITAL ASSET PRICING MODEL

679 **Q. What is the CAPM?**

680 A. The CAPM is an equilibrium model of the security markets in which the expected or
681 required return on a given security is equal to the risk-free rate of interest, plus the
682 company equity “beta,” times the market risk premium:

683
$$\text{Cost of equity} = \text{Risk-free rate} + \text{Equity beta} \times \text{Market risk premium}$$

684 The risk-free rate in this equation is the expected rate of return on a risk-free government
685 security, the equity beta is a measure of the company’s risk relative to the market as a
686 whole, and the market risk premium is the premium investors require to invest in the
687 market basket of all securities compared to the risk-free security.

688 **Q. How do you use the CAPM to estimate the cost of equity for your proxy companies?**

689 A. The CAPM requires an estimate of the risk-free rate, the company-specific risk factor or
690 beta, and the expected return on the market portfolio. For my estimate of the risk-free
691 rate, I use a forecasted yield to maturity on 20-year Treasury bonds of 4.57 percent,
692 obtained using data from Value Line and EIA. For my estimate of the company-specific
693 risk, or beta, I use the average 0.77 Value Line beta for my group of natural gas utilities.
694 For my estimate of the expected risk premium on the market portfolio, I use two
695 approaches. First, I estimate the risk premium on the market portfolio using historical risk
696 premium data reported by Ibbotson[®] SBBI[®] 2014 Yearbook for the years 1926 through
697 2013. Second, I estimate the risk premium on the market portfolio from the difference

698 between the DCF cost of equity for the S&P 500 and the forecasted yield to maturity on
699 20-year Treasury bonds.

700 **Q. How do you obtain the forecasted yield to maturity on 20-year Treasury bonds?**

701 A. As noted above, I use data from Value Line and EIA to obtain a forecasted yield to
702 maturity on 20-year Treasury bonds. Value Line forecasts a yield on 10-year Treasury
703 notes equal to 4.3 percent. The current spread between the average April 2014 yield on
704 10-year Treasury notes (2.71 percent) and 20-year Treasury bonds (3.12 percent) is 41
705 basis points. Adding 41 basis points to Value Line's 4.3 percent forecasted yield on 10-
706 year Treasury notes produces a forecasted yield of 4.71 percent for 20-year Treasury
707 bonds (see Value Line Investment Survey, Selection & Opinion, February 21, 2014). EIA
708 forecasts a yield of 4.16 percent on 10-year Treasury notes. Adding the 41 basis point
709 spread between 10-year Treasury notes and 20-year Treasury bonds to the EIA forecast
710 of 4.16 percent for 10-year Treasury notes produces an EIA forecast for 20-year Treasury
711 bonds equal to 4.57 percent. The average of the forecasts is 4.64 percent (4.71 percent
712 using Value Line data and 4.57 percent using EIA data).

1. Historical CAPM

713 **Q. How do you estimate the expected risk premium on the market portfolio using**
714 **historical risk premium data reported by Ibbotson[®] SBBI[®]?**

715 A. I estimate the expected risk premium on the market portfolio by calculating the difference
716 between the arithmetic mean total return on the S&P 500 from 1926 to 2014
717 (12.05 percent) and the average income return on 20-year U.S. Treasury bonds over the
718 same period (5.08 percent). Thus, my historical risk premium method produces a risk
719 premium of 7.0 percent (12.05 – 5.08 = 7.0).

720 **Q. Why do you recommend that the risk premium on the market portfolio be estimated**
721 **using the arithmetic mean return on the S&P 500?**

722 A. As explained in Ibbotson® SBBI®, the arithmetic mean return is the best approach for
723 calculating the return investors expect to receive in the future:

724 The equity risk premium data presented in this book are arithmetic
725 average risk premia as opposed to geometric average risk premia. The
726 arithmetic average equity risk premium can be demonstrated to be most
727 appropriate when discounting future cash flows. For use as the expected
728 equity risk premium in either the CAPM or the building block approach,
729 the arithmetic mean or the simple difference of the arithmetic means of
730 stock market returns and riskless rates is the relevant number. This is
731 because both the CAPM and the building block approach are additive
732 models, in which the cost of capital is the sum of its parts. The geometric
733 average is more appropriate for reporting past performance, since it
734 represents the compound average return. [Ibbotson® SBBI® 2013
735 Valuation Yearbook at 56.]

736 A discussion of the importance of using arithmetic mean returns in the context of CAPM
737 or risk premium studies is contained in Schedule 5.

738 **Q. Why do you recommend that the risk premium on the market portfolio be**
739 **measured using the income return on 20-year Treasury bonds rather than the total**
740 **return on these bonds?**

741 A. As discussed above, the CAPM requires an estimate of the risk-free rate of interest. When
742 Treasury bonds are issued, the income return on the bond is risk free, but the total return,
743 which includes both income and capital gains or losses, is not. Thus, the income return
744 should be used in the CAPM because it is only the income return that is risk free.

745 **Q. What CAPM result do you obtain when you estimate the expected risk premium on**
746 **the market portfolio from the arithmetic mean difference between the return on the**
747 **market and the yield on 20-year Treasury bonds?**

748 A. Using a risk-free rate equal to 4.64 percent, a gas utility beta equal to 0.77, a risk
749 premium on the market portfolio equal to 7.0 percent, and a flotation cost allowance
750 equal to 20 basis points, I obtain an historical CAPM estimate of the cost of equity equal
751 to 10.2 percent for my gas utility group ($4.64 + 0.77 \times 7.0 + 0.20 = 10.2$) (see
752 Schedule 6).

753 **Q. Is there any evidence from the finance literature that the application of the**
754 **historical CAPM may underestimate the cost of equity?**

755 A. Yes. There is substantial evidence that: (1) the historical CAPM tends to underestimate
756 the cost of equity for companies whose equity beta is less than 1.0; and (2) the CAPM is
757 less reliable the further the estimated beta is from 1.0.

758 **Q. What is the evidence that the CAPM tends to underestimate the cost of equity for**
759 **companies with betas less than 1.0 and is less reliable the further the estimated beta**
760 **is from 1.0?**

761 A. The original evidence that the unadjusted CAPM tends to underestimate the cost of
762 equity for companies whose equity beta is less than 1.0 and is less reliable the further the
763 estimated beta is from 1.0 was presented in a paper by Black, Jensen, and Scholes, "The
764 Capital Asset Pricing Model: Some Empirical Tests." Numerous subsequent papers have
765 validated the Black, Jensen, and Scholes findings, including those by Litzenberger and
766 Ramaswamy (1979), Banz (1981), Fama and French (1992), Fama and French (2004),
767 Fama and MacBeth (1973), and Jegadeesh and Titman (1993).¹

¹ Fischer Black, Michael C. Jensen, and Myron Scholes, "The Capital Asset Pricing Model: Some Empirical Tests," in *Studies in the Theory of Capital Markets*, M. Jensen, ed. New York: Praeger, 1972; Eugene Fama and James MacBeth, "Risk, Return, and Equilibrium: Empirical Tests," *Journal of Political Economy* 81 (1973), pp. 607-36; Robert Litzenberger and Krishna Ramaswamy, "The Effect of Personal Taxes and Dividends on Capital Asset Prices: Theory and Empirical Evidence," *Journal of Financial Economics* 7 (1979), pp. 163-95.; Rolf Banz, "The Relationship between Return and Market Value of Common Stocks," *Journal of Financial Economics* (March 1981), pp. 3-18; Eugene F. Fama and Kenneth R. French, "The Cross-Section of Expected Returns," *Journal of Finance* (June 1992),

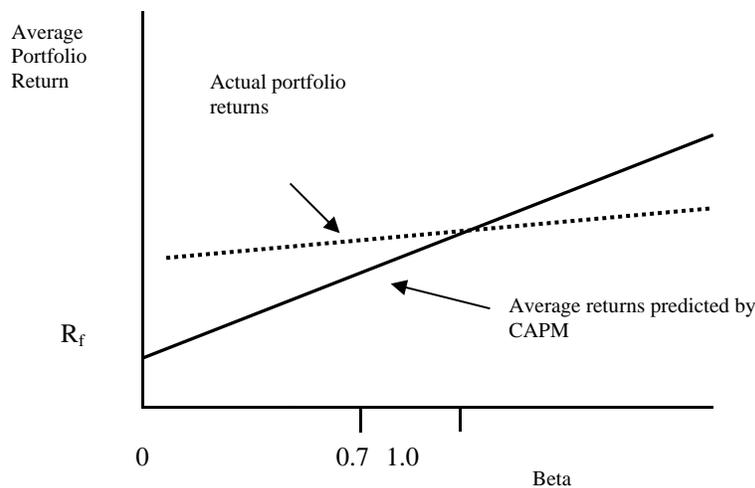
768 **Q. Can you briefly summarize these articles?**

769 A. Yes. The CAPM conjectures that security returns increase with increases in security betas
770 in line with the equation:

771
$$ER_i = R_f + \beta_i [ER_m - R_f],$$

772 where ER_i is the expected return on security or portfolio i , R_f is the risk-free rate, $ER_m -$
773 R_f is the expected risk premium on the market portfolio, and β_i is a measure of the risk of
774 investing in security or portfolio i (see Figure 1 below).

FIGURE 1
AVERAGE RETURNS COMPARED TO BETA
FOR PORTFOLIOS FORMED ON PRIOR BETA



775 Financial scholars have studied the relationship between estimated portfolio betas and the
776 achieved returns on the underlying portfolio of securities to test whether the CAPM
777 correctly predicts achieved returns in the marketplace. They find that the relationship
778 between returns and betas is inconsistent with the relationship posited by the CAPM. As
779 described in Fama and French (1992) and Fama and French (2004), the actual

47:2, pp. 427-465; Eugene F. Fama and Kenneth R. French, "The Capital Asset Pricing Model: Theory and Evidence," *The Journal of Economic Perspectives* (Summer 2004), 18:3, pp. 25 – 46; Narasimhan Jegadeesh and Sheridan Titman, "Returns to Buying Winners and Selling Losers: Implications for Stock Market Efficiency," *The Journal of Finance*, Vol. 48, No. 1. (Mar., 1993), pp. 65-91.

780 relationship between portfolio betas and returns is shown by the dotted line in Figure 1
781 above. Although financial scholars disagree on the reasons why the return/beta
782 relationship looks more like the dotted line in Figure 2 than the straight line, they
783 generally agree that the dotted line lies above the straight line for portfolios with betas
784 less than 1.0 and below the straight line for portfolios with betas greater than 1.0. Thus, in
785 practice, scholars generally agree that the CAPM underestimates portfolio returns for
786 companies with betas less than 1.0, and overestimates portfolio returns for portfolios with
787 betas greater than 1.0.

788 **Q. Do you have additional evidence that the CAPM tends to underestimate the cost of**
789 **equity for utilities with average betas less than 1.0?**

790 A. Yes. As shown in Schedule 7, over the period 1937 to 2014, investors in the S&P
791 Utilities Stock Index have earned a risk premium over the yield on long-term Treasury
792 bonds equal to 5.21 percent, while investors in the S&P 500 have earned a risk premium
793 over the yield on long-term Treasury bonds equal to 6.00 percent. According to the
794 CAPM, investors in utility stocks should expect to earn a risk premium over the yield on
795 long-term Treasury securities equal to the average utility beta times the expected risk
796 premium on the S&P 500. Thus, the ratio of the risk premium on the utility portfolio to
797 the risk premium on the S&P 500 should equal the utility beta. However, the average
798 natural gas utility beta at the time of my studies is approximately 0.77, whereas the
799 historical ratio of the utility risk premium to the S&P 500 risk premium is 0.87
800 ($5.21 \div 6.00 = 0.87$). In short, the current 0.77 measured beta for gas utilities significantly
801 underestimates the cost of equity for the utilities, providing further support for the
802 conclusion that the CAPM underestimates the cost of equity for utilities at this time.

803 **Q. Can you adjust for the tendency of the CAPM to underestimate the cost of equity**
804 **for companies with betas significantly less than 1.0?**

805 A. Yes. I can implement the CAPM using the 0.87 beta I discuss above, which I obtain by
806 comparing the historical returns on utilities to historical returns on the S&P 500.

807 **Q. What CAPM result do you obtain when you use a beta equal to 0.87 rather than an**
808 **natural gas utility beta equal to 0.77?**

809 A. I obtain a CAPM result equal to 10.9 percent using a risk free rate equal to 4.64 percent, a
810 beta equal to 0.87, the historical market risk premium equal to 7.0 percent, and a flotation
811 cost allowance of 20 basis points ($4.64 + 0.87 \times 7.0 + 0.20 = 10.9$). (See Schedule 8.)

2. DCF-Based CAPM

812 **Q. How does your DCF-Based CAPM differ from your historical CAPM?**

813 A. As noted above, my DCF-based CAPM differs from my historical CAPM only in the
814 method I use to estimate the risk premium on the market portfolio. In the historical
815 CAPM, I use historical risk premium data to estimate the risk premium on the market
816 portfolio. In the DCF-based CAPM, I estimate the risk premium on the market portfolio
817 from the difference between the DCF cost of equity for the S&P 500 and the forecasted
818 yield to maturity on 20-year Treasury bonds.

819 **Q. What risk premium do you obtain when you calculate the difference between the**
820 **DCF-return on the S&P 500 and the risk-free rate?**

821 A. Using this method, I obtain a risk premium on the market portfolio equal to 7.7 percent
822 (see Schedule 9).

823 **Q. What CAPM result do you obtain when you estimate the expected return on the**
824 **market portfolio by applying the DCF model to the S&P 500?**

825 A. Using a risk-free rate of 4.64 percent, an gas utility beta of 0.77, a risk premium on the
826 market portfolio of 7.7 percent, and a flotation cost allowance of 20 basis points, I obtain
827 a CAPM result of 10.8 percent for my gas utility group.

828 **Q. What conclusions do you draw from your review of the CAPM literature and the**
829 **evidence that utility betas are significantly less than the historical ratio of the utility**
830 **risk premium to the S&P 500 risk premium?**

831 A. I conclude that the CAPM underestimates the cost of equity for companies with betas
832 significantly less than 1.0 and is less reliable the further the estimated beta is from 1.0.

VI. CONCLUSION REGARDING THE FAIR RATE OF RETURN ON EQUITY

833 **Q. What is the fair rate of return on equity?**

834 A. As discussed above, the fair rate of return on equity is a forward-looking return on equity
835 that provides the regulated company with an opportunity to earn a return on its
836 investment over the period in which rates are in effect that is commensurate with returns
837 that investors expect to earn on other investments of similar risk. Because the fair rate of
838 return is a forward-looking return, the estimate of the fair return requires consideration of
839 investors' expectations for a reasonably long period into the future.

840 **Q. Based on your application of several cost of equity methods to your proxy company**
841 **group, what is your conclusion regarding the cost of equity for your comparable**
842 **natural gas utilities?**

843 A. Based on my application of several cost of equity methods, I conclude that the cost of
844 equity for my comparable natural gas utilities is in the range 9.6 percent to 11.3 percent,
845 with an average equal to 10.6 percent (see TABLE 1).

**TABLE 1
COST OF EQUITY MODEL RESULTS**

MODEL	GAS UTILITIES
Discounted Cash Flow	9.6%
Ex Ante Risk Premium	11.3%
Ex Post Risk Premium	10.9%
CAPM – Historical	10.2%
CAPM - DCF Based	10.8%
Average	10.6%

846 **Q. Does your 10.6 percent cost of equity conclusion for your proxy natural gas utilities**
847 **depend on the percentages of debt and equity in the proxy companies' average**
848 **capital structure?**

849 A. Yes. My 10.6 percent cost of equity conclusion reflects the comparable companies'
850 financial risk as measured by their average market value capital structure. The average
851 market value capital structure for the comparable natural gas utility group has
852 approximately sixty-eight percent equity.

853 **Q. What capital structure is the Company recommending in this proceeding for the**
854 **purpose of rate making?**

855 A. The Company is recommending that a capital structure containing approximately
856 49 percent long-term debt and 51.0 percent common equity be used for rate making
857 purposes in this proceeding.

858 **Q. How does the financial risk reflected in the Company's recommended rate making**
859 **capital structure in this proceeding compare to the financial risk reflected in the**
860 **cost of equity estimates for your proxy companies?**

861 A. Although the Company's recommended capital structure contains an appropriate mix of
862 debt and equity and is a reasonable capital structure for rate making purposes in this
863 proceeding, because this recommended rate making capital structure has more debt and

864 less equity than the market value capital structures of the comparable companies, the
865 recommended rate making capital structure has greater financial risk than is reflected in
866 my cost of equity estimates for the proxy companies.

867 **Q. Based on your cost of equity analyses and your assessment of the financial risk**
868 **reflected in the Company's rate making capital structures compared to the financial**
869 **risk reflected in the cost of equity estimates for the proxy companies, what is your**
870 **opinion regarding the reasonableness of your recommended 10.6 percent allowed**
871 **rate of return on equity for the Company's natural gas operations?**

872 A. I conclude that my recommended 10.6 percent allowed rate of return on equity for the
873 Company's natural gas operations is conservative because it does not reflect the higher
874 financial risk implicit in the Company's rate making capital structure compared to the
875 average financial risk implicit in my cost of equity estimates for the proxy natural gas
876 utilities.

877 **Q. Does this conclude your pre-filed direct testimony?**

878 A. Yes, it does.